

CULTURE CHANGE GUIDE

This resource is a guide for helping organizations work through culture change.

PHASE

01

ASSESS YOUR CURRENT CULTURE

- Observe social interactions. How do people interact with each other?
- Observe emotions. Do you notice tension, discomfort, laughter, etc.?
- Assess the physical environment. Is the workspace welcoming and inviting for everyone?
- Talk to people. Ask questions like these:
 - "How would you respond if a friend asked you, 'What's it like to work in your organization?'"
 - "What are the best things about the way we do our work?"
 - "How would you describe the relational atmosphere of our organization?"
 - "What is the main thing you'd like to see changed in our organization?"

PHASE

02

ENVISION A DESIRED CULTURE

- Interview people from other organizations you respect.
- Meet again with the people you talked to in Phase 1. Ask them for suggestions.
- Convene joint meetings between your culture change team and senior leaders. Together, consider which of the six main elements of a healthy workplace culture need attention:
 - Communicating your purpose and values
 - Providing meaningful work
 - Focusing your leadership team on people
 - Building meaningful relationships
 - Creating peak performing teams
 - Practicing constructive conflict management
- Taking each of these areas into account, draft a concise and readable document that describes a concrete vision for your organization's culture. Include clear goals, expected milestones, and a schedule for evaluation.

